1. **Call to Order and Chair’s Remarks**
Board Chair Claudia Puig convened the meeting of the Florida International University Board of Trustees at 2:04 p.m., on Friday, December 8, 2017, at the Modesto A. Maidique Campus, Graham Center Ballrooms.

The following attendance was recorded:

**Present:**
- Claudia Puig, Chair
- Jorge L. Arrizurieta, Vice Chair
- Leonard Boord
- Dean C. Colson
- Gerald C. Grant, Jr.
- Michael G. Joseph
- Natasha Lowell
- Krista M. Schmidt
- Kathleen L. Wilson

**Excused:**
- Cesar L. Alvarez
- Jose J. Armas
- Marc D. Sarnoff
- Justo L. Pozo

Chair Puig welcomed all Trustees and University faculty, and staff. She urged Trustees to participate in FIU Day on February 7, 2018 and stated that for the first time in six years, FIU will play in a bowl game and recognized Coach Butch Davis’ leadership and the hard work and dedication of the University’s student-athletes.

Chair Puig explained that the Board’s Bylaws provide for the Board to elect a Board Chair and Vice Chair at the last regularly scheduled meeting of the fiscal year. She requested that the Board conduct the election of Board officers at the last regularly scheduled meeting of the fiscal year in order for the election of officers to return to the schedule envisioned by the Bylaws.

A motion was made and passed that the Florida International University Board of Trustees extend the current Board Chair term for an additional six months and to conduct the next election of the Board Chair at the Board’s meeting in June 2018.
2. Foundation Report
FIU Foundation, Inc. Board of Directors Secretary Jill M. Granat provided an update on the Next Horizon Campaign. She explained that since the launch of the Campaign in 2009, $405M has been raised and described recent gifts. She also reported that the Foundation’s Total Managed Assets have returned +4.0% through the first four months of FY18, trailing the Diversified Policy Benchmark by -130 basis points.

3. Public Appearances
There were no public appearances.

4. President’s Report
University President Mark B. Rosenberg introduced Carolina Ramos, who is pursuing an undergraduate degree in international relations. Ms. Ramos discussed her work over the summer with the Emerging Citizen Technology program at the U.S. General Services Administration and explained that her work focused specifically on Blockchain technology.

President Rosenberg reported that Li Qiangmin, the Consul General of the People’s Republic of China in Houston, hosted a breakfast at FIU to discuss highlights of the 19th National Congress of the Communist Party of China, as well as President Donald Trump’s recent state visit to China. He stated that in recognition of the University’s commitment to community engagement and public service, FIU was recognized as the Engaged Campus of the Year for 2017. He mentioned that Professor of Psychology and Director of FIU’s Center for Children and Families, William E. Pelham, Jr. received the 2017 Distinguished Scientific Contributions to Clinical Psychology Award from the American Psychological Association and that after successfully completing three rounds of competition with more than 100 entries nationally, FIU Linguist Melissa Baralt won the Bridging the Word Gap Challenge.

President Rosenberg encouraged the University community to support the FIU Panthers on their journey to the third bowl game in the University’s history. He stated that the FIU men's soccer coaching staff guided the Panthers to one of the most memorable seasons in the program's history during the 2017 campaign, and that first-year Head Coach Kevin Nylen, along with assistant coaches Ben Mallue, Jean Camere and Patrick Lopez, were named the Southeast Region Division I Staff of the Year by the United Soccer Coaches. President Rosenberg also pointed out that FIU senior Andrea Lazaro, women’s Tennis, has moved up to No. 3 in the latest Oracle/ITA Women's National Singles Rankings.

President Rosenberg stated that FIU honored former cross country and track and field standout Michael Felsberg on March 9, 2017 with the naming of Felsberg Field at the newly renovated FIU Softball Stadium. President Rosenberg added that Mr. Felsberg, who graduated from FIU in 2003, died October of 2004 while serving as a second lieutenant with the U.S. Marine Corps in Iraq. President Rosenberg then introduced a video tribute in honor of Mr. Felsberg.
5. General Counsel Presentation
General Counsel Carlos B. Castillo provided an overview on fiduciary duties for public officers, delineating the primary objectives and key provisions that are set forth for university trustees and described aspects of the duties of care and loyalty, Florida’s Code of Ethics, and Sunshine Law.

6. Action Items – Consent Agenda
Chair Puig noted that the Finance and Facilities Committee, the Academic Policy and Student Affairs Committee, and the Governance Committee each recommended approval by the Board of respective action items contained in the Consent Agenda.

Chair Puig asked if any Trustee wanted any item to be removed from the Consent Agenda and voted on separately. Hearing no such request, a motion was made and passed to accept the Consent Agenda, and members of the Board concurred with the following actions:

- **BT1. Minutes, June 2, 2017:** Approve Minutes of the FIU Board of Trustees, Full Board meeting held on Friday, June 2, 2017 at the Modesto A. Maidique Campus, Rafael Diaz-Balart Hall, Large Courtroom, RDB 1000.

- **BT2. Minutes, October 23, 2017:** Approve Minutes of the FIU Board of Trustees, Full Board meeting held on Monday, October 23, 2017, at the Modesto A. Maidique Campus, Graham Center Ballrooms.

- **FF1. FIU Direct Support Organizations Financial Audits FY 2016-2017**
  A. **FIU Foundation, Inc.** - Accept the Florida International University Foundation, Inc. Financial Audit for the 2016-17 Fiscal Year and authorize the CEO of the Florida International University Foundation, Inc. to take all actions necessary pertaining to this Financial Audit, including filing the report with the Auditor General.

  B. **FIU Research Foundation, Inc.** - Accept the Florida International University Research Foundation, Inc. Financial Audit for the 2016-17 Fiscal Year and authorize the President of the Florida International University Research Foundation, Inc. to take all actions necessary pertaining to this Financial Audit, including filing the report with the Auditor General.

  C. **FIU Athletics Finance Corporation** - Accept the Florida International University Athletics Finance Corporation Financial Audit for the 2016-17 Fiscal Year and authorize the Treasurer of the Florida International University Athletics Finance Corp. to take all actions necessary pertaining to this Financial Audit, including filing the report with the Auditor General.

  D. **FIU Academic Health Center Health Care Network Faculty Group Practice, Inc.** - Accept the Florida International University Academic Health Center Health Care Network Faculty Group Practice, Inc. Financial Audit for the 2016-17 Fiscal Year and authorize the President of the Florida International University Academic...
Health Center Health Care Network Faculty Group Practice, Inc. to take all actions necessary pertaining to this Financial Audit, including filing the report with the Auditor General.

- **FF2. Investment Policy Amendment** - Adopt the revisions to the University’s Investment Policy.

- **AP1. Tenure as a Condition of Employment Nomination** - Approve one (1) candidate for Tenure as a Condition of Employment.


- **AP4. New Program Proposal: Master of Science in Logistics and Supply Chain Management** - Approve the Master of Science in Logistics and Supply Chain Management (CIP 52.0203) new degree proposal.


- **G2. Performance-based Funding – Metric 10: Board of Trustees Choice** - Select the Number of Post-Doctoral Appointees as the Florida Board of Governors Performance Funding Metric 10: University Board of Trustees Choice.

### 7. Status Reports, Board Committees

#### Finance and Facilities Committee Report

Trustee Leonard Boord, Chair of the Finance and Facilities Committee, presented highlights from the December 7, 2017 Meeting. He stated that Senior Vice President and Chief Financial Officer Kenneth A. Jessell reported that University operating revenues were above estimates by $10.2M and that operating expenses were below estimates by $7.0M.

#### External Relations Committee Report

Board Vice Chair Jorge L. Arrizurieta, Vice Chair of the External Relations Committee, presented highlights from the December 7, 2017 Meeting. He reported that Vice President of Governmental Relations Michelle L. Palacio provided an overview of the University’s 2018 legislative priorities. Board Vice Chair Arrizurieta stated that Senior Vice President of External Relations Sandra B. Gonzalez-Levy provided updates on initiatives and upcoming events and that Assistant Vice President of Disaster Management and Emergency Operations, Ruben Almaguer, provided an overview of the University’s Interdisciplinary Task Force and described post Hurricane Irma efforts.
Audit and Compliance Committee Report
Trustee Gerald C. Grant, Jr., Chair of the Audit and Compliance Committee, presented highlights from the Committee’s meeting earlier in the day. He reported that Chief Audit Executive Allen Vann provided updates on recently completed audits that involved Athletics Department operations, FIU Online, IT Network Security Controls, and the adequacy of internal controls over personal data maintained by the University’s department of Enrollment Processing Services. Trustee Grant indicated that Assistant Vice President and Chief Compliance and Privacy Officer Karyn Boston provided updates on the survey to the Florida Board of Governors that provided information on the current status of the Enterprise Risk Management program at FIU and also reported on the University’s progress towards completion of the key action items for the 2017-18 Compliance Work Plan.

Academic Policy and Student Affairs Committee Report
Trustee Natasha Lowell, Vice Chair of the Academic Policy and Student Affairs Committee, presented highlights from the Committee’s meeting earlier in the day. She reported that Provost and Executive Vice President Kenneth G. Furton provided several administrative updates including the appointment of Dr. Kevin Coughlin, Jr. as Interim Vice President for Enrollment Management and Services, Dr. Juan Carlos Espinosa as Interim Dean of the Honors College, and Dr. Michael Cheng as Interim Dean of the Chaplin School of Hospitality and Tourism Management. She stated that Founding Dean of the Herbert Wertheim College of Medicine and Senior Vice President for Health Affairs, Dr. John A. Rock will step down once a new dean is selected and in place.

Health Affairs Committee Report
Board Vice Chair Arrizurieta, member of the Health Affairs Committee, presented highlights from the Committee’s meeting earlier in the day. He reported that Dean of the Robert Stempel College of Public Health and Social Work, Dr. Tomas Guilarte, provided an overview of the College’s academic disciplines and centers. He stated that Mr. Ruben Almaguer described the recent volunteer work and activities of the University’s Florida Advanced Surgical Transport (FAST) team.

Governance Committee Report
Board Chair Puig presented highlights from the Governance Committee’s meeting earlier in the day. She reported that the President Rosenberg shared brief highlights of the Board’s breakout session at the Florida Board of Governors Trustee Summit, where the Board’s discussion focused on the importance and strategy behind the more seamless integration of academics and career advising.

8. New Business
President Rosenberg introduced students from the FIU concert choir, who under the direction of Asst. Professor in the School of Music, Dr. Kathryn K. Longo, delivered a special holiday performance.

9. Concluding Remarks and Adjournment
With no other business, Board Chair Claudia Puig adjourned the meeting of the Florida International University Board of Trustees on Friday, December 8, 2017 at 3:25 p.m.
There were no Trustee requests.

Claudia Puig
Chair
FIU Board of Trustees

Mark B. Rosenberg
Corporate Secretary
FIU Board of Trustees

MB 12.19.17