1. Call to Order and Chair’s Remarks
Board Vice Chair Jose J. Armas convened the meeting of the Florida International University Board of Trustees at 1:54 pm on Wednesday, December 5, 2018, at the Modesto A. Maidique Campus, Graham Center Ballrooms.

Vice Chair Armas welcomed all Trustees and University faculty, staff, and students.

General Counsel Carlos B. Castillo conducted roll call of the Florida International University Board of Trustees and verified a quorum. Present were Jose J. Armas, Vice Chair; Leonard Boord; Dean C. Colson; Gerald C. Grant, Jr.; Michael G. Joseph; Natasha Lowell; Justo L. Pozo; Joerg Reinhold; Sabrina L. Rosell; Marc D. Sarnoff; and Roger Tovar.

Trustees Claudia Puig, Board Chair and Cesar L. Alvarez were excused.

Vice Chair Armas welcomed all Trustees and University faculty and staff. He also welcomed Sabrina L. Rosell as the new Student Government President for the Modesto A. Maidique Campus, explaining that former Student Trustee Jose L. Sirven, III stepped down as Student Government President effective October 1, 2018. Vice Chair Armas urged Trustees to participate in FIU Day on March 19, 2019. He also stated that for the second consecutive season, FIU will play in a bowl game and recognized Coach Butch Davis’ leadership and the hard work and dedication of the University’s student-athletes.

2. Public Appearances
There were no public appearances.

3. Foundation Report
This item was deferred.

4. President’s Report
University President Mark B. Rosenberg noted that the University community will be celebrating student success at the December 2018 commencement ceremonies and then proceeded to recognize Worlds Ahead graduates, Cesar Villa-Garcia, Karla Nieves, and Justyce Pinkney. President Rosenberg explained that the University is now offering a Construction Trades Certificate Program,
which is a free 10-week certificate program that prepares participants for entry level construction jobs in Miami, in collaboration and with support from the Lennar Foundation.

President Rosenberg reported that Dr. Robert Sackstein has been appointed Dean of the Herbert Wertheim College of Medicine and Senior Vice President for Health Affairs, effective January 2, 2019. President Rosenberg indicated that FIU alumni were recently recognized at the 17th annual Torch Awards for their impact on their professions, the community, and the University. With respect to the University’s fundraising efforts, he mentioned that members from FIU’s volunteer boards gathered at the Leadership Volunteer Summit and that the current giving rate among faculty and staff is 73%.

President Rosenberg indicated that the University received Gold Standing as a 2018 School of Distinction for Online Education Excellence and that for the first time in its history, FIU is ranked as one of the top 100 public universities in the country by U.S. News & World Report. He further stated that the University has earned national designation as an Innovation and Economic Prosperity University by the Association of Public and Land-grant Universities and its Commission on Innovation, Competitiveness, and Economic Prosperity. President Rosenberg added that FIU College of Law graduates have, once again, earned the highest bar passage rate of any of Florida’s 11 law schools on the July 2018 Florida Bar Exam.

President Rosenberg recognized distinguished University Professors, Denise Duhamel, S.S. Iyengar, Campbell McGrath, Osama Mohammed, and Yuk-Ching Tse-Dinh. He mentioned that 84 faculty and graduate students were recognized for a combined 71 patents filed within the past year. He reported that FIU’s STEM Transformation Institute has received a $1.49M grant from the National Science Foundation to improve student success in calculus and that the National Science Foundation has awarded FIU $450,000 to research wirelessly controlled nanotransducers that repair the neural circuitry in the brain.

President Rosenberg mentioned that in July, FIU’s Academy for International Disaster Preparedness was awarded a $5M, five-year contract from the U.S. Department of Health and Human Services to provide a Basic and Advanced Aeromedical Evacuation Training for disaster medical response professionals within the U.S. National Disaster Medical System. He indicated that through a $500,000 seed grant from JP Morgan Chase, UP Labs will launch a pilot cohort in Spring 2019 that will engage learners in a series of semester-long learning labs which will prepare them for industry-specific middle-skills jobs.

President Rosenberg reported that the neural-enabled prosthetic hand system, developed at FIU by Ranu Jung and her Adaptive Neural Systems Laboratory team, has restored sensation to the first human subject. He further stated that the CINTAS Foundation has named Juan A. Martínez, professor emeritus in FIU’s Department of Art and Art History, as the organization’s 2018 lifetime achievement honoree. President Rosenberg mentioned that the FIU School of Communication + Journalism’s (SCJ) South Florida Media Network launched its new student-run, faculty-led news bureau program in Washington, D.C. and New York City on September 10 and 11, respectively and that the SCJ also celebrated the official opening of the SCJ Media Hub at the Biscayne Bay Campus on October 1.
President Rosenberg reported that Mr. Michael B. Smith donated the sculpture “Ariel” by artist Alexander Liberman to BBC, which he noted is similar to the Liberman piece located at the Modesto A. Maidique Campus. President Rosenberg introduced a brief video that featured the work of the Panther Mock Trial Team, which he explained is a new organization housed within the Honors College that introduces students through participation in simulated courtroom trials and other law related activities to important aspects of our judicial system. President Rosenberg subsequently introduced a video from the College of Engineering and Computing’s Fall 2018 Bi-Annual Senior Design Project Showcase that featured the Virtual Roll Call Briefing, which is collaborative effort between FIU’s Computer Science Senior Project students and the Village of Pinecrest Police Department.

3. Foundation Report
Senior Vice President of University Advancement Howard R. Lipman highlighted recent gifts from Drs. Jeffrey Simmons and Yolangel “Yogi” Hernandez Suarez, the Knight Foundation, and Lydia Harrison. Sr. VP Lipman indicated that the Next Horizon Campaign for FIU began in 2009 and that $469M has been raised to date. He then extended an invitation to the University community to attend the Next Horizon kickoff celebration, which is scheduled for January 26, 2019. He reported that as of September 30, 2018, the Foundation’s investment portfolio totaled at approximately $293M.

5. Action Items – Consent Agenda
Vice Chair Armas noted that the Finance and Facilities Committee recommended approval by the Board of action items FF1-FF2 and that the Academic Policy and Student Affairs Committee recommended approval by the Board of action items AP1-AP4 contained in the Consent Agenda.

A motion was made and passed to accept the Consent Agenda, and members of the Board unanimously approved the following actions:

- **BT1. Minutes, September 5, 2018**: Approve the Minutes of the FIU Board of Trustees, Full Board meeting held on Wednesday, September 5, 2018, at the Modesto A. Maidique Campus, Graham Center Ballrooms.

- **BT2. Minutes, October 8, 2018**: Approve the Minutes of the FIU Board of Trustees, online Full Board meeting held on Monday, October 8, 2018.

- **FF1. FIU Direct Support Organizations Financial Audits FY 2017-2018**
  A. **FIU Foundation, Inc.** – Accept the Florida International University Foundation, Inc. Financial Audit for the 2017-18 Fiscal Year and authorize the CEO of the Florida International University Foundation, Inc. to take all actions necessary pertaining to this Financial Audit, including filing the report with the Auditor General.

  B. **FIU Research Foundation, Inc.** – Accept the Florida International University Research Foundation, Inc. Financial Audit for the 2017-18 Fiscal Year and authorize the President of the Florida International University Research Foundation, Inc. to take
all actions necessary pertaining to this Financial Audit, including filing the report with the Auditor General.

C. **FIU Athletics Finance Corporation** – Accept the Florida International University Athletics Finance Corporation Financial Audit for the 2017-18 Fiscal Year and authorize the Executive Director of the Florida International University Athletics Finance Corp. to take all actions necessary pertaining to this Financial Audit, including filing the report with the Auditor General.

D. **FIU Academic Health Center Health Care Network Faculty Group Practice, Inc.** - Accept the Florida International University Academic Health Center Health Care Network Faculty Group Practice, Inc. Financial Audit for the 2017-18 Fiscal Year and authorize the President of the Florida International University Academic Health Center Health Care Network Faculty Group Practice, Inc. to take all actions necessary pertaining to this Financial Audit, including filing the report with the Auditor General.

- **FF2. Approval of Carryforward Expenditures** – Approve the Florida International University expenditure plan for carryforward funds in accordance with guidelines adopted by the State University System of Florida Board of Governors (BOG) on November 8, 2018; submit the BOT-approved expenditure plan to the BOG for approval at its January 2019 meetings.

- **AP1. Honorary Degree Nomination** - Endorse Mr. Joseph “Pepe” Badia as a recipient of a doctoral degree honoris causa from Florida International University.

- **AP2. Tenure as a Condition of Employment Nominations** - Approve two (2) candidates for Tenure as a Condition of Employment.


- **AP4. Approval of the creation of Regulation FIU-2502 Children’s Creative Learning Center at FIU** - Approve the creation of Regulation FIU-2502 Children’s Creative Learning Center at FIU (CCLC).

6. **Status Reports, Board Committees**

**Audit and Compliance Committee Report**

Trustee Natasha Lowell, Audit and Compliance Committee Vice Chair, provided highlights from the Committee’s meeting earlier in the day. She noted that Mr. Trevor L. Williams, the University’s Chief Audit Executive, reported on recently completed audits that pertained to the Food Network & Cooking Channel South Beach Wine & Food Festival, the Steven J. Green School of International and Public Affairs, and the College of Engineering and Computing. Trustee Lowell indicated that Ms. Jennifer LaPorta, Chief Compliance and Privacy Officer, presented the University Compliance
and Ethics Quarterly Report and that as is mandated by the Committee’s Charter, the Committee met with senior management without the presence of the Chief Audit Executive.

**Finance and Facilities Committee Report**
Trustee Leonard Boord, Finance and Facilities Committee Chair, provided highlights from the Committee’s meeting earlier in the day. He reported that in response to a request from the Committee’s May 2018 meeting, FIU Foundation, Inc. Board of Directors Treasurer, Andre L. Teixeira, provided a detailed explanation relating to the methods used for the representation of gift commitments on the balance sheet. Trustee Boord indicated that Senior Vice President and CFO Kenneth A. Jessell presented the Financial Performance Review for the first quarter of 2018-19 and reported that the University and direct support organizations’ operating revenues were above estimates by $6.3M and that operating expenses were below estimates by $1.8M.

Trustee Roger Tovar, Finance and Facilities Committee Vice Chair, explained that while FIU is the most energy efficient institution in the State University System, utilities-related expenses comprise approximately 25% of the $40M budget that is allocated for building maintenance across all University campuses and centers. He indicated that of the approximate $350-400M in deferred maintenance, $45M is represented in terms of critical needs and that the Committee requested for the University’s administration to develop a deferred maintenance schedule that also encompasses funding sources and range for allocation of funds.

**Academic Policy and Student Affairs Committee Report**
Trustee Lowell, Academic Policy and Student Affairs Committee Vice Chair, provided highlights from the Committee’s meeting earlier in the day. She explained that Provost and Executive Vice President Kenneth G. Furton provided an update on the Torrey Pines Institute for Molecular Studies and the University’s Strategic Plan. She indicated that Ms. Shirlyon J. McWhorter, Director of Equal Opportunity Programs, facilitated the annual presentation pertaining to Title IX.

**External Relations Committee Report**
Trustee Marc D. Sarnoff, External Relations Committee Vice Chair, provided highlights from the Committee’s meeting earlier in the day. He indicated that Vice President for Government Relations Michelle L. Palacio provided an update on FIU in DC and that Senior Vice President for External Relations Sandra B. Gonzalez-Levy presented a marketing and public relations report.

**Governance Committee Report**
Vice Chair Armas reported that, on behalf of Board Chair Puig, he requested that Trustee Dean C. Colson serve as the Board’s designated point person to work with the University administration to develop and finalize amendments to the University’s DSO Regulation and the Delegations of Presidential Authority.

**7. New Business**
President Rosenberg announced that the University’s Simulation Teaching and Research Center (STAR Center) has received full reaccreditation.
President Rosenberg introduced FIU alumna and now Registered Nurse at the Miami VA hospital, Ms. Rocio Taveras, who delivered a special holiday performance.

Trustee Rosell encouraged the University community to attend the Men’s Basketball vs FAU games in January. She explained that she serves as the Co-Chair for the Strategic Plan Workgroup that is focused on Highest Research, specifically Engaging Undergraduate Students in Research and Creative Activities. She then provided an overview of the approach that the Student Government Association will be engaging in regarding the budgetary request process.

8. Concluding Remarks and Adjournment

With no other business, Board Vice Chair Jose J. Armas adjourned the meeting of the Florida International University Board of Trustees Full Board meeting on Wednesday, December 5, 2018 at 2:54 pm.

*There were no Trustee requests.*